



**External Affairs Branch**  
P.O. Box 942701  
Sacramento, CA 94229-2701  
TTY for Speech and Hearing Impaired: (916) 795-3240  
(916) 795-3991, Fax (916) 795-3507

December 15, 2010

## **AGENDA ITEM 18**

**TO: MEMBERS OF THE BOARD OF ADMINISTRATION**

**I. SUBJECT:** External Affairs Update

**II. PROGRAM:** All

**III. RECOMMENDATION:** For Information Only

**IV. ANALYSIS:**

Consistent with the integration of Public Affairs, state and federal Governmental Affairs and Stakeholder Relations, this will be an oral report of the Director of External Affairs and will serve as an umbrella to the reports of the units within External Affairs.

**V. STRATEGIC PLAN:**

This is not a product of the CalPERS strategic plan, but an ongoing responsibility of the CalPERS Director of External Affairs.

**VI. RESULTS/COSTS:**

N/A

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PATRICIA K. MACHT  
Director, External Affairs Branch